



<u>Committee and date</u>
Cabinet
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Indoor Leisure Facilities Strategy, 2018 to 2023

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1.0 Summary

This report seeks approval for an Indoor Leisure Facilities Strategy (the strategy) for Shropshire. As an established brand, leisure facilities have enormous potential to meet the sport, recreation and other needs of local communities. However, since the Indoor Leisure Facilities Strategy was originally written in 2009 severe pressures on the public finances makes it increasingly difficult to support a sustainable, affordable and future proofed offer.

In 2016, expert leisure consultants supported the Council in the development of a new draft strategy. A public consultation was undertaken between 29th July and 30th September 2016. 90 responses were received to the consultation, and alongside key stakeholder contributions provided from Energize the Shropshire and Telford & Wrekin County Sports Partnership, Sport England, Telford & Wrekin Council and others, these helped to inform the development of a revised draft strategy.

A further public consultation was carried out on a revised strategy between 20th March and 8th May 2017. 119 responses and eight stakeholder responses were received. Responses were weighted towards Bishops Castle and to a lesser extent Church Stretton. 70% of respondents agreed with the vision, principles and aims and 56% with the proposed minimum leisure facility provision set out within the strategy.

In the context of the outcome of the two public consultations, an emerging agenda that places physical activity at the heart of individual and community wellbeing, and the Council's on-going financial situation, the strategy has now been finalised.

In summary the strategy is firmly embedded within a range of opportunities that increase physical activity levels, and use physical activity and sport to raise aspirations, support health improvements, tackle inequality in communities, grow the economy, create more jobs and underpin the continued social, physical and economic regeneration of neighbourhoods.

The strategy sets out a vision in which the provision of indoor leisure facilities will support a wider vision in which "Shropshire will be a county where healthier, active lifestyles are encouraged, supported and facilitated for everyone".

The strategy sets out a hierarchy of leisure facility provision and describes, based on an assessment of need, how the Council will meet the recreational and sporting needs of Shropshire residents by supporting:

- Six Tier 1 Leisure Hubs – “destination” facilities within Shropshire’s larger market towns that provide a wide range of facilities and leisure opportunities
- Four Tier 2 Community Leisure Centres – “local” facilities within smaller towns and settlements potentially providing a more limited range of leisure opportunities

89% of Shropshire residents will be able to access leisure facilities within one of these ten locations within a 20-minute drive time. In setting this out we recognise that the way that people access leisure provision is much more complicated than this simple analysis suggests, for example, not everyone has access to a car, and that public and community transport options in rural areas while available are more limited.

The hierarchy of leisure facility provision provides a framework for future Council investment and support, rather than a list of all community accessible indoor leisure facilities. Fundamentally leisure facility provision in Shropshire, notwithstanding the rurality of the county, will continue to be defined going forward by local mixed and varied provision including village halls, high street gym fitness providers, schools, community and civic centres, etc. The hierarchy does not set out to close any existing leisure facility with public access, but it does recognise that the Council will need to prioritise where it provides financial support.

The strategy also clarifies the role of Shropshire Council as a commissioner and partner and/or enabler of leisure facility provision.

The Council will work with a broad range of interested parties to develop a co-ordinated and jointly owned five-year implementation plan within the context set out in the strategy and the Council’s financial position.

The strategy sets out the Council’s preferred course of action, but, the ability of the Council to support leisure facilities beyond the end of 2018/19 will be determined in due course as the Council’s medium term financial position becomes more clearly defined. Any proposals for the decommissioning of leisure facilities will be brought back to Cabinet for determination.

2.0 Recommendations

Cabinet are asked to:

- A.** Approve the Indoor Leisure Facilities Strategy, 2018 to 2023
- B.** Delegate responsibility to the Director of Place and Enterprise in consultation with the Portfolio Holder for Leisure & Culture and a broad range of interested parties to co-develop, implement and review a detailed five-year action plan linked to the delivery of the strategy.

REPORT

3.0 Risk Assessment and Opportunities Appraisal

A number of risks related to the successful implementation of the strategy have been identified.

Risk	Mitigation actions
Adoption of the strategy results in a detrimental impact to participation in sport and physical activity resulting in poor individual and community health outcomes	The Council recognises that it will take time and resources, staff and financial, to support the development of sustainable local delivery models for the leisure facilities that it currently supports. This is why the strategy proposes to phase in new arrangements and, where appropriate, to support these with initial one off investment.
Lack of stakeholder engagement and public involvement in the development of the strategy results in challenge to the strategy and resultant delay to its adoption as a framework for future Council investment and support	<p>Two public consultations on the draft strategy were undertaken between 29th July and 30th September 2016 and between 20th March and 8th May 2017. 90 and 119 individual responses were received respectively alongside a number of responses from local stakeholders.</p> <p>Key stakeholder contributions were also provided from Energize the County Sports Partnership, Sport England and Telford & Wrekin Council.</p> <p>The key themes from the consultations have informed the development of the final strategy, and will be further picked up within the development of a detailed action plan.</p>
Lack of staff and financial resources to implement the strategy, including capital investment in improvements to facilities and ongoing revenue support	<p>The Council will continue to apply dedicated expert staff resources to the implementation of the strategy and will use the Community Enablement Team to support local facilitation.</p> <p>Where appropriate investment will be sought from external funding organisations, such as Sport England.</p> <p>Capital investment proposals will be appraised through the Council's capital programme on an "invest to save" basis.</p> <p>The strategy will be regularly reviewed in light of the Council's Financial Strategy, and any required action will be taken accordingly.</p>

There is no statutory requirement for the Council to provide leisure facilities. However, requirements for high quality physical education are embedded within the National Curriculum including instruction in swimming and water safety.

The Council has a responsibility to meet the Disability Discrimination Act, Equality Act and broader social inclusion requirements. An Equality and Social Inclusion Impact Assessment (ESIIA) has been prepared by the Council (included as **Appendix 4**), and this will be kept under review in the context of the development and implementation of a detailed delivery plan.

The hierarchy of provision described within the strategy does not set out to close any existing leisure facility with public access, but it does recognise that the Council will need to prioritise where it provides financial support. Any individual proposals for significant investment and / or decommissioning will be brought back to Cabinet with further individual ESIIAs. These assessments will consider the potential impact for people in, for example, the groupings of Disability, Gender Reassignment, Race, Gender, and Religion and Belief. Points to be considered will include considerations about programming, changing room provision, physical layout, etc.

4.0 Financial implications

Shropshire Council is projected to have a funding gap of £36.6 million by the end of 2019/20.

This report is written on the assumption that the Council would wish to continue to support the availability of indoor leisure facilities across the county for the benefit of the community, but that this needs to do this based on a thorough understanding of need and budget constraints.

The current Council annual revenue budget in support of the delivery of leisure facilities breaks down as follows (note that the headings used reflect the approach set out in section 9.0 of this report):

Leisure Facilities	Net Controllable* Budget for 2017/18
Tier 1 Leisure Hubs	£1,005,360
Tier 2 Community Leisure Centres	£250,090
Tier 3 Community Leisure Centres	£238,360
Total	£1,493,810

*excludes the cost of internal support services and 'below the line' costs

Going forward the strategy sets out an approach in which:

1. There is a potential year on year revenue commitment to supporting the provision of Tier 1 Leisure Hubs within six key locations, with the aim of moving them to a cost neutral position where possible.
2. There is a requirement to move to cost neutral provision for Tier 2 Community Leisure Centres within four locations, while recognising that in some cases this may require time limited investment and support. The strategy aims to achieve cost neutral provision to the Council at all four facilities by the end of 2022/23.
3. For a further six Tier 3 Community Leisure Centres, currently supported by the Council (three currently still under the Council's direct management), the aim is to achieve cost neutral position to the Council by the end of 2018/19.

This can be summarised as follows:

Leisure Facilities	Financial Support	Number of Facilities	Facility Description
Tier 1 Leisure Hubs	Ongoing revenue support, as required	7	Shrewsbury Sports Village Quarry Swimming and Fitness Centre Oswestry Leisure Centre Market Drayton Swimming Centre South Shropshire Leisure Centre SpArC Bridgnorth Leisure Centre
Tier 2 Community Leisure Centres	Cost neutral to the Council by the end of 2022/23	4	Church Stretton Leisure Centre Whitchurch Swimming Centre Whitchurch Sports Centre Cleobury Mortimer Sports Centre
Tier 3 Community Leisure Centres	Cost neutral to the Council by the end of 2018/19	6	Much Wenlock Leisure Centre Roman Road Sports Centre Idsall Sports Centre Wem Swimming and Lifestyle Centre The Severn Centre Craven Arms Community Centre

Revenue support to each of the Tier 1 Leisure Hubs is currently subject to existing operating agreements, but it is envisaged that following the end of these agreements, ongoing revenue support will be determined in the context of required outcomes, priorities and the financial situation at the time.

Revenue support (during the strategy period) to the four Tier 2 facilities that will not be supported beyond the end of 2022/23 and the six Tier 3 facilities that will not be supported beyond the end of 2018/19 will be negotiated on an individual basis.

Growing a facility's individual 'facility mix' through investment and innovation has and will continue to show an increase in usage at those particular sites. The Council will continue to work in partnership with Sport England to acquire external funding to ensure the future sustainability of leisure facilities, particularly Tier 1 and Tier 2 facilities. Access to the Council's Capital Programme will also be pursued. Projects will be appraised on an individual basis. Where the responsibility for the management of centres is being transferred to new organisations, we will adopt an "invest to save" approach within the context of wider commercial discussions and considerations.

It is recognised that the detailed approach described here will need to be reviewed in the light of the Council's financial strategy and emerging forecast financial position.

5.0 Background

Cabinet approved an Indoor Leisure Facilities Strategy, 2009 – 2019, and Playing Pitch Strategy, 2010 to 2020, on the 29th June 2011.

This report is not concerned with the Playing Pitch Strategy, which will be the subject of a separate review in due course.

As an established brand, leisure facilities have enormous potential to meet the sport, recreation and other needs of local communities. However, it should be recognised that since the Indoor Leisure Facilities Strategy was originally written in 2009 the severe pressures on the public finances make it increasingly difficult to support a sustainable, affordable and future proofed offer.

The key objectives of the strategy review were to:

- Analyse the supply and demand of facilities and to identify gaps in provision and opportunities for improved facility provision.
- Ensure that the delivery of indoor leisure provision is undertaken with full reference to relevant strategic and local influences including well-being considerations and financial constraints.
- Clarify the role of the Council as a commissioner, partner and/or enabler of leisure facility provision.
- Confirm an approach for Council support for the future provision of indoor leisure facilities.
- Maximise engagement with key stakeholders.

The strategy does not make recommendations for the many leisure facilities that are run independently of Shropshire Council, although it is recognised that these will continue to make a significant contribution to opportunities for residents to take part in sporting and recreational pursuits.

6.0 Current situation

Following the creation of the unitary Council in 2009 Shropshire Council supported the provision of 24 leisure facilities:

- 18 were managed directly by the Council
- 4 were operated under a management agreement by a trust
- 2 were supported financially to provide community use.

In early 2017, all 24 leisure facilities are continuing to provide community use, although in some cases this is limited. However, there have been significant changes to the management arrangements of these leisure facilities and this is described below.

Managed by Shropshire Council	<ul style="list-style-type: none"> • Much Wenlock Leisure Centre • Idsall Sports Centre, Shifnal • Roman Road Sports Centre, Shrewsbury
Managed by two Trusts, Shropshire Community Leisure Trust and Teme Leisure within management agreements	<ul style="list-style-type: none"> • Shrewsbury Sports Village • Quarry Swimming & Fitness Centre • Oswestry Leisure Centre • Market Drayton Swimming Centre • Whitchurch Swimming Centre • South Shropshire Leisure Centre, Ludlow • SpArC, Bishops Castle • Church Stretton Leisure Centre • Cleobury Mortimer Sports Centre

Managed by schools within tapered funding agreements with the Council	<ul style="list-style-type: none"> Whitchurch Sports Centre Bridgnorth Leisure Centre Lakelands Sports Centre, Ellesmere
Managed by local community organisations within tapered funding agreements with the Council	<ul style="list-style-type: none"> Wem Swimming & Lifestyle Centre Craven Arms Community Centre Severn Centre, Highley
Managed by schools and colleges with no financial support provided by Shropshire Council	<ul style="list-style-type: none"> Rhyn Park Leisure Centre, St Martins Thomas Adams Sports Centre, Wem Mary Webb Sports Centre, Pontesbury Ellesmere Pool London Road, Shrewsbury The Grange, Shrewsbury

Recent trends in participation at indoor leisure facilities are shown below.

Shropshire Leisure Centres	2012/13	2013/14	2014/15	2015/16	2016/17
All facilities	1,981,616	2,092,407	2,105,225	2,004,968	2,001,122
Shropshire Council managed	763,452	583,797	524,045	261,337	226,084
Shropshire Community Leisure Trust	628,874	949,000	997,946	1,001,101	1,063,765
Teme Leisure	413,722	418,709	418,111	393,784	405,987
Independently managed	175,568	140,901	165,123	348,776	305,286

It is difficult to establish precise participation trends as the breakdown of individual facilities has altered over time, for example since 2016/17 three facilities no longer provide user information. The figures do suggest that overall usage has remained relatively stable, but that the larger “destination” facilities managed by the Shropshire Community Leisure Trust have shown an increase.

With respect to future investment, since 2014 the Council has been developing options for sustaining future swimming provision in Shrewsbury. The Quarry Swimming and Fitness Centre in Shrewsbury is a well-used pool that has been in operation for over 100 years. The strategy does not make any specific recommendations with respect to the location of future swimming provision in Shrewsbury beyond confirming the requirement for ongoing provision. Future swimming provision in Shrewsbury will be determined within a process set out within detailed Terms of Reference confirmed by Shropshire Council Cabinet on the 28 September 2016.

7.0 Development of the Leisure Facilities Strategy and key outcomes from the public consultations

Leisure consultants, Strategic Leisure Ltd, supported the Council in the development of the strategy, and in particular in the development of a detailed Needs Assessment.

Key stakeholder contributions have been provided by Energize the County Sports Partnership, Sport England and Telford & Wrekin Council.

Two public consultations were undertaken, firstly on a draft strategy between 29th July and 30th September 2016, and secondly on a revised draft strategy between 20th March and 8th May 2017.

While not exhaustive, the main themes emerging from these two consultations together with a Council response are summarised within **Appendix 1**.

We made significant changes to the strategy following the first consultation and in particular set out a detailed proposed hierarchy of leisure facility provision.

No changes were made to the strategy following the second consultation, although we have confirmed three groupings (tiers) within the hierarchy of provision. A number of points will be picked up within the context of the development of a detailed action plan.

8.0 Leisure Facilities Strategy, 2018 to 2023

The proposed final Indoor Leisure Facilities Strategy, 2018 to 2023, is included within **Appendix 2**. The approach set out within the strategy is underpinned by an understanding of the unique character of Shropshire and the opportunities and issues facing its residents. This is brought together within the Needs Assessment, which is included as **Appendix 3**.

Key aspects and recommendations from the strategy are included within this report.

The strategy is firmly embedded within a range of opportunities that increase physical activity levels, and use physical activity and sport to raise aspirations, support health improvements, tackle inequality in communities, grow the economy, create more jobs and underpin the continued social, physical and economic regeneration of neighbourhoods.

The strategy sets out a **vision** in which the provision of indoor leisure facilities will support a wider vision in which “Shropshire will be a county where healthier, active lifestyles are encouraged, supported and facilitated for everyone”.

A set of core **principles** underpins the delivery of the vision:

- Support for the creation of a high quality and sustainable indoor sports facility mix, which provides accessible and inclusive activities for all Shropshire residents leading to increased participation and active lifestyles, thereby meeting community need.
- The importance of leisure facilities as relevant community spaces, accessible to all and offering opportunities for the delivery of a wide range of activities, services, support and entertainment to local communities and people.

- A commitment to work with a wide range of partner organisations and individuals as co-creators and co-deliverers of leisure facilities so that they best reflect the differing needs of local communities.

In taking forward the strategy vision and core principles, three **strategic aims** have been developed:

1. To support effective strategic and local partnerships that deliver a modern, efficient and sustainable community sport and leisure facility offer
2. To support the provision of leisure facilities that are fit for purpose to meet demands for participation now and in the future
3. To align sport and leisure priorities to support national and local priorities including healthy, prosperous, safe and strong communities

Shropshire Council's role will be to create the context that enables leisure facilities to impact positively on the lives of the people of Shropshire. The Council will have a facilitating and enabling role working in partnership with a range of potential providers. Above all, local communities and people will make leisure facilities sustainable and successful.

In developing this strategy, the Council recognises two important considerations:

- It will take time to develop and nurture new approaches. Time will be needed to develop collaborative community working, to up-skill the local community workforce and to widen the market of leisure providers
- Each community / town is different and whilst there are some common issues, a one-size fits all approach is unlikely to work.

We have also worked on the basis that, as far as possible, all Shropshire residents should have reasonable access, as a minimum, to:

- Sports Halls - badminton, indoor football, basketball, cricket, netball, volleyball, etc.
- Swimming Pools – recreational, learn to swim, clubs, etc.
- Health and Fitness - gyms, work outs and activities

9.0 What this means in practice

To guide future Council investment and revenue support, and in order to meet the current and future sporting and recreational needs of Shropshire's residents outlined within the Needs Assessment, the strategy sets out a hierarchy of leisure facilities provision. The hierarchy does not set out to close any existing leisure facility with public access, but it does recognise that the Council will need to prioritise where it provides financial support.

Hierarchy of Leisure Facilities provision

Leisure Facility Provision	
<p>Tier 1 Leisure Hubs (urban centres and larger market towns)</p>	<p>Currently supported by Shropshire Council:</p> <ul style="list-style-type: none"> • Shrewsbury - Quarry Swimming & Fitness Centre and Shrewsbury Sports Village¹ • Oswestry - Oswestry Leisure Centre • Ludlow - South Shropshire Leisure Centre • Bridgnorth - Bridgnorth Leisure Centre • Market Drayton - Market Drayton Swimming Centre • Bishops Castle - SpArC
	<p>Other significant community facilities, not supported by Shropshire Council, also contribute significantly to local provision including:</p> <ul style="list-style-type: none"> • Shrewsbury – London Road and Roman Road • Bridgnorth – Oldbury Wells School • Market Drayton – The Grove School and The Maurice Chandler Centre
	<ul style="list-style-type: none"> • “Multi facility leisure hubs” within main population areas (existing and planned growth), serving significant urban and rural catchments • Provide access to 93% of the Shropshire population within a 25-minute drive time • “Destinations” that provides a wide range of activities (either at the same venue or via a network of linked venues). Minimum of strategic sized [ie.3 badminton courts +] sports halls, swimming facilities, fitness provision and other complementary activities, e.g. outdoor facilities, arts and entertainment, etc. • Recreational, school, competition and club use • Conveniently located multifunctional spaces, gateways to a range of services, co-location of partner services • Proactive approach to supporting outreach community activity within the surrounding catchment • Focuses for support for local community leisure centres

¹ Note that, based on a detailed assessment of the options and affordability issues, the Council’s preferred location for improved swimming provision in Shrewsbury is at the Shrewsbury Sports Village. However, potentially interested organisations have been given until the 27th October 2017 to submit Full Business Cases to retain swimming provision at the existing Quarry site or other town centre location. Detailed Terms of Reference, 31 October 2016, describe the process to be followed, the evaluation criteria and the evaluation methodology. A decision will be taken by Cabinet on the final location. Reference: Cabinet report, 28th September 2016

For further information visit: <http://www.shropshire.gov.uk/swimming-provision-in-shrewsbury/>

	<ul style="list-style-type: none"> • Fully staffed • Managed by third parties • Ongoing revenue funding support with the aim to be profitable with no public subsidy required over an agreed timeframe • Opportunity for Community Asset Transfers to suitable local groups in support of social, economic or environmental benefit, dependent on local circumstances.
<p>Tier 2 Community Leisure Centres (smaller market towns)</p>	<p>Currently supported by Shropshire Council:</p> <ul style="list-style-type: none"> • Church Stretton – Church Stretton Leisure Centre • Whitchurch – Whitchurch Swimming Centre and Whitchurch Leisure Centre • Cleobury Mortimer – Cleobury Mortimer Sports & Fitness Centre • Ellesmere - Lakelands Sports Centre
	<p>Other community facilities, not supported by Shropshire Council, also contribute to local provision including:</p> <ul style="list-style-type: none"> • Ellesmere – Ellesmere Swimming Centre and Ellesmere College Sports Facilities
	<ul style="list-style-type: none"> • Flexible provision that responds to local circumstances • Provides access (including the Leisure Hubs) to 89% of the population within a 20-minute drive time • Minimum of sports halls and fitness provision and other complementary activities, including swimming, where appropriate • Recreational, school and club use
	<ul style="list-style-type: none"> • Flexible staffing, volunteer staffing where appropriate • Flexible opening hours and activity programmes responding to local community circumstances and site location. • Managed by local community organisations, for example schools, independent operators, community organisations, etc. within community access agreements where appropriate • Maximum of five year time-limited tapered revenue support linked to a plan to achieve sustainable and cost neutral provision (to the Council) by the end of 2022/23 • Opportunity for Community Asset Transfers to suitable local groups in support of social, economic or environmental benefit, dependent on local circumstances

	<ul style="list-style-type: none"> • Potential closure as last resort in the event of no sustainable alternative management options. Would be subject to separate consultations and a Cabinet decision.
Tier 3 Community Leisure Centres (smaller market towns)	Currently supported by Shropshire Council: <ul style="list-style-type: none"> • Much Wenlock Leisure Centre • Roman Road Sports Centre, Shrewsbury • Idsall Sports Centre, Shifnal • Wem Swimming & Lifestyle Centre • Severn Centre, Highley • Craven Arms Community Centre
	Independently managed and operated community leisure facilities
	<ul style="list-style-type: none"> • Reflect local circumstances • No financial support from Shropshire Council beyond the period of the existing Shropshire Council Medium Term Financial Strategy i.e. to the end of 2018/19². It is recognised that individual negotiations will need to take place to achieve satisfactory outcomes to all parties • Professional advice and guidance where appropriate

It is expected that all leisure facilities supported by Shropshire Council should provide, in the context of local circumstances, a balance between:

- Casual bookings
- Pay and play activities
- Programmed courses and activities e.g. Learn to Swim, Exercise Referrals, etc.
- Club use - It is important to highlight the role that local clubs play in each activity programme and their contribution to supporting active communities. Programmes should include appropriate provision of coached sessions, and co-ordination and links with sports development programmes elsewhere in the area.
- Activities for young children – Both formal day time school use and holiday, weekend and evening activities for young people
- Events and competitions

With regards to pricing, the Council expects that the operators of these leisure facilities will provide a comprehensive concessionary pricing regime to support participation amongst the vulnerable and disadvantaged.

Based on our assessment of need the Council considers that it can best meet the recreational and sporting needs of Shropshire residents by supporting:

² Note that a different approach is proposed for the Severn Centre, Highley, which is subject to a funding agreement that encompasses a range of community services of which leisure provision is just one component,

- Six Tier 1 **Leisure Hubs** – “destination” facilities within Shropshire’s larger market towns that provide a wide range of facilities and leisure opportunities
- Four Tier 2 **Community Leisure Centres** – “local” facilities within smaller towns and settlements potentially providing a more limited range of leisure opportunities

The table below summarises the percentage of the Shropshire population that live within 20 minutes of a Tier 1 and Tier 2 leisure facility, and 25 minutes of a Tier 1 leisure hub.

Distance	Number	Population estimate
Within 20 minutes’ drive time of 10 Tier 1 Leisure hubs and Tier 2 Community Leisure Centres	276,400	89%
Within 25 minutes’ drive time of 6 Tier 1 Leisure Hubs	286,900	93%

In setting this out we recognise that the way that people access leisure provision is more complicated than this simple analysis suggests, for example, not everyone has access to a car, and public and community transport options, while available are more limited in rural areas. We also recognise that residents have access to a broad variety of local provision provided entirely independently of the Council and to leisure facilities in neighbouring local authority areas.

Finally, we recognise that the provision of a leisure facility is not simply a question of proximity but also of accessibility, availability and quality.

10.0 Implementation and review of the Leisure Facilities Strategy

The Council will work with a broad range of interested parties to develop a co-ordinated and jointly owned five-year implementation plan within the context set out in the strategy and the Council’s financial position.

The strategy, its delivery and review, is set in the context of Shropshire Council’s three high-level outcomes and Performance Management Framework:

- Prosperous economy
- Healthy people
- Resilient communities

Our ambition is to add value to the physical activity levels, health wellbeing and sporting excellence of the people of Shropshire.

Specifically, we aim to have:

- Fit for purpose and relevant leisure centres that lie at the heart of their communities.
- A better understanding of the needs and aspirations of the people of Shropshire.
- Enabled local people, communities and partner organisations to be more involved with service creation and delivery.

- A vibrant mixed economy of leisure facilities that respond to the needs and aspirations of the people of Shropshire.
- Raised physical activity levels amongst all sections of the community and improved the health and wellbeing of Shropshire residents
- A skilled and qualified workforce with a strong voluntary basis
- Understood, and be able to demonstrate, the value and impact of indoor leisure facilities.

List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)

Indoor Leisure Facilities Strategy 2009 - 2019 and Playing Pitch Strategy 2010 – 2020, Cabinet, 29 June 2011

Future Swimming Provision in Shrewsbury, Cabinet, 28 September 2016

Towards an Active Nation Strategy, 2016–2021, Sport England

Cabinet Member:

Cllr Lezley Picton, Portfolio Holder for Leisure and Culture

Local Members:

All

Appendices:

Appendix 1: Outcomes to the public consultations

Appendix 2: Indoor Leisure Facility Strategy, 2018/19 to 2022/23

Appendix 3: Indoor Leisure Facility Strategy, Needs Assessment, 2016 – **Available separately by request to peter.davis@shropshire.gov.uk**

Appendix 4: Equality and Social Inclusion Impact Assessment